

E DOO

United we stand







Contents

Message from our Leadership	1
Land Acknowledgement	<u>4</u>
Board of Directors	<u>5</u>
Our Mission & Strategy	<u>6</u>
Building a More Equitable Nonprofit Sector	<u>7</u>
Membership	<u>8</u>
Policy & Advocacy	<u>9</u>

Research & Analysis	<u>11</u>
Futureproofing the Community Service Workforce	<u>11</u>
Navigating New Horizons: The Contributions and Perspectives of Multicultural Canadians	<u>12</u>
Quarterly Sector Trend Analyses	<u>13</u>
Probing Canadians on Social and Sector Issues	<u>13</u>
Services & Programs	<u>14</u>
Standards	<u>15</u>
Grant Connect	<u>16</u>
HR Intervals	<u>17</u>
PRISM Community Impact Company Network	<u>18</u>

Canadian Centre for Nonprofit Digital	
Resilience	<u>19</u>
Financial Summary	<u>20</u>
Thank You	<u>2</u> 1
Our Volunteers	2
Our Members	<u>23</u>
Our Financial Supporters	<u>24</u>
Accredited Organizations	<u>25</u>
Get in touch	<u>28</u>
Acknowledgements & Credits	<u>28</u>

Message from our Leadership

United we stand



IMAGINE CANADA | ANNUAL REPORT 2024

The charitable and nonprofit sector is strongest when we work together; this has never been clearer for us than in 2024. The momentum we built the year prior served as a catalyst to deepen partnerships and enabled our work alongside organizations across the country. 2024 was a year of steady progress focused on strengthening the resilience of our sector, advancing shared priorities and championing the vital role of nonprofits in Canada.

And yet, as the year came to a close, we found ourselves in a period of growing instability. Economic and political uncertainty has left many organizations concerned about what the future holds. While this weariness is understandable, moments of uncertainty may also present opportunities to think boldly about solutions to the sector's long-held challenges. The collective efforts of the nonprofit sector in the past year have laid the groundwork necessary to tackle these issues.

2024 has reinforced that convening with nonprofit leaders and creating open spaces for discussion remain powerful tools in strengthening our collective resolve.

> 2024 has reinforced that convening with nonprofit leaders and creating open spaces for discussion remain powerful tools in strengthening our collective resolve. Our Regional Events Series was a key

opportunity to do so this year. Instead of hosting sector leaders at our Leadership Roundtable in 2024, we gathered with local peers in Winnipeg, London, Montreal, Gander, and St. John's to share ideas and meaningfully discuss issues of importance. These events reminded us that, while every organization operates in a unique context, the challenges they face are strikingly similar: financial sustainability, finding volunteers, and building quality boards, among others. These gatherings provided a space to discuss challenges and opportunities and figure out creative solutions together.

Advocacy and government relations remain another key piece of our work that is made far more effective through joint efforts and collaboration. An example of this is our annual Hill Day event where we joined a delegation of over 30 nonprofit leaders at Parliament Hill to advocate for policy changes in support of the nonprofit sector. Hill Day continues to function as a reminder to elected officials that our sector matters and is an integral part of building strong communities.

Beyond planned and sustained efforts, our policy team also responds to timely concerns affecting nonprofits. During the Canada Post strike, we heard from charities about how disruptions to mail services were impacting year-end giving. Working in collaboration with the Health Charities Coalition of Canada and Cooperation Canada, and with the support of many other organizations, we successfully lobbied for an extension to the charitable tax giving period. Our collective ability to quickly advance this policy file spoke to the solid existing relationships that had been built with government officials through regular advocacy work.

In the spirit of collaboration, we deepened our partnerships with several coalitions including the Federal Nonprofit Data Coalition, Fair Funding for Nonprofits, and the Canadian Federation of Voluntary Sector Networks. A significant milestone for Imagine Canada was our new stewardship of the Canadian Centre for Nonprofit Digital Resilience (CCNDR). CCNDR was founded by a group of nonprofits dedicated to ensuring that charities and nonprofits keep pace in an ever changing digital world and are able to embrace the opportunities presented and overcome the challenges of working in a digitally enabled environment. CCNDR coming under Imagine's umbrella

will help propel its mission, ensuring that charities and nonprofits can access resources and be involved in conversations and solutions about digital skills and governance on a national scale.

Providing the sector with relevant and timely data is core to our mission. In 2024, we continued to explore the evolving landscape of philanthropy and community engagement. Among other initiatives, our partnership with BMO allowed us to conduct national polling that challenged long-held narratives about nonprofit administration costs and donor expectations. The findings revealed an openness to thinking differently about the cost-dominant narrative around nonprofit funding models, providing hope that reframing these is in fact possible. Meanwhile, our study Navigating New Horizons: The Contributions and Perspectives of Multicultural Canadians - a

partnership with BMO, Canadian Race Relations Foundation, The Canadian Red Cross Society and KPMG Foundation – provided valuable insights on how diverse communities engage with the sector, inviting organizations to reflect on how they evolve alongside Canada's changing demographics.

2024 also saw the launch of the PRISM Community Impact Company Network, marking our shift into an entirely new way of thinking about our engagements with corporations. This new network builds on the legacy of the Caring Company Certification. We removed barriers to entry for companies that do not meet the 1% pre-tax giving threshold of the certification – companies can now join the Network regardless of giving level. Companies in the PRISM Network gain access to the latest data and information on **Corporate Social Responsibility** (CSR) best practices, and a vast peer network to connect with.





While we introduce new projects every year, Imagine's core services remain strongholds providing key offerings that support the sector's ongoing sustainability.

While we introduce new projects every year, Imagine's core services remain strongholds providing key offerings that support the sector's ongoing sustainability. Our evolved membership model continues to resonate with smaller organizations and further our goal of reflecting a broader representation of the nonprofit sector. Our reinvigorated membership model has seen membership levels double since the spring of 2023. With each new member, our collective voice grows stronger and powers forward Imagine Canada's work.

Grant Connect continued to be a crucial tool for organizations seeking diversified, yet reliable funding sources. Standards Accreditation continues to empower nonprofit leaders to improve accountability and performance of their organizations. In 2024, we began development on the new Standards Community online platform, set to launch in 2025, to centralize knowledge and allow for greater collaboration among organizations in our network. HR Intervals, our nonprofit-centric HR offering, continued to expand with the introduction of new resources on compensation and benefits, as well as digital tools for nonprofit teams. None of this work would be possible without the expertise of our staff, dedication of our board, and generosity of our volunteers. Our sincere thanks goes out to all who contributed their time and passion to further Imagine Canada's mission in 2024.

Charities and nonprofits have always been defined by their ability to adapt, rally around each other, and push forward even in uncertain times. Together, we will continue to build a strong, diverse and resilient sector so that Canadian communities thrive.



Bruce MacDonald President & CEO



Pascal Lépine *Chair of the Board*

Land Acknowledgement

Imagine Canada's staff, operations, work, and network depend on traditional Indigenous territories to provide us physical space, sustenance, safety, and community to work, live, and play.

Our physical head office is located on the traditional territory of many nations including the Mississaugas of the Credit, the Anishinabeg, the Haudenosaunee, and the Wendat (Wyandot). We acknowledge that these lands are covered by Treaty 13 and the Dish With One Spoon Wampum Belt Covenant. We acknowledge that these lands are still home to many diverse First Nations, Métis, and Inuit people. We acknowledge that our ability to live and work on these lands today is a direct benefit of policies of expulsion and assimilation of Indigenous peoples during the time of settlement and Confederation, and since. The harms of these policies are many and are still being felt in Indigenous communities today. We express gratitude towards the Indigenous peoples who have and will continue to steward these lands. We commit to amplifying the voices of Indigenous peoples and working against the everyday forces of white supremacy and colonialism present in the nonprofit sector. Our team is actively engaging in training and education related to reconciliation and decolonization. We aim to listen, learn, and establish meaningful relationships with our Indigenous sector colleagues, engage in courageous conversations, and take actions that advance reconciliation in the nonprofit sector.

Our work at Imagine Canada is long-term and multigenerational in nature, and we recognize that it will be a continuous and intentional process to build strong relationships with our Indigenous colleagues and connect with the land.

She hr

Board of Directors

Pascal Lépine

Board Chair Atypic Montréal, QC

Roger D. Ali

Secretary and Governance & HR **Committee Chair** S. Sutton & Associates

Independent consulting Catholic Children's Aid Society Hamilton

Hamilton, ON

Danisha Bhaloo-Shivji

United Way of Calgary and Area Calgary, AB

Ninette Bishay

Treasurer and Risk Management, Finance & Audit Committee Chair Adams & Miles LLP Toronto, ON

Florence Carey

F I Carey Law Corporation Winnipeg, MB

Denis Carignan

Anti-Racism & Anti-**Oppression Committee** Co-Chair PLATO Testing, Kiya Mâka Consultants Inc. & PLATOSask Testing Inc Pasqua First Nation, SK

Tania Cheng

Lumiere Consulting Halifax, NS

Andrea Dicks

Community Foundations of Canada Ottawa, ON

Nicolina Farella*

The J.W. McConnell Family Foundation Montréal, QC

Jessica Gordon

Reconciliation Regina Regina, SK

Jordan Gray

Indigenous Services Canada, Government of Canada Calgary, AB

Jessie Hale

Nunavut Association of Non-Profit Organizations Igaluit, NU

Charlene **Krepiakevich**

Public Policy Committee Chair viaSport Vancouver, BC

Darren Pries-Klassen

Anti-Racism & Anti-**Oppression Committee** Co-Chair Abundance Canada St. Catharine's, ON

Ronan Ryan*

Immediate Past Board Chair CIBC Oakville, ON

Ali Salam*

SunLife Financial Toronto, ON

Mélanie Valcin

United for Literacy Montréal. QC

Mahalia Verna

CCNDR Advisory Council **Board Liaison Creative Industries** Executive Westmount, QC





Our Mission & Strategy

Charities and nonprofits are pillars of our society. Every day, from coast to coast to coast, nonprofit organizations, big and small, provide a vast range of essential services to thousands of people of all ages and backgrounds. The 2.4 million people who work in the <u>nonprofit sector</u> are dedicated to supporting those in need and to helping enhance quality of life. Our sector not only serves an essential social purpose role, but by contributing 8.3% of our country's GDP, it also contributes to our collective economic prosperity.

At Imagine Canada, <u>our mission</u> is to support these organizations so that they can better serve individuals and communities both here and around the world. Through our advocacy efforts, research, and services, we help strengthen the sector, building our vision of a strong Canada where organizations work together alongside businesses and government to create resilient and vibrant communities.

To further realize this vision, we are committed to an ongoing process of becoming a more equity-driven, inclusive, transformative, and provocative player within and for the social good sector. This is why our work is guided by two complementary plans: a ten-year <u>Strategic</u> <u>Planning Framework</u> as well as a five-year <u>Theory of Change</u>.

Through reflection and dialogue with our Members and stakeholders, we developed our Theory of Change. This framework holds us accountable to our organization's impact on the nonprofit sector and communities, and clearly articulates how we plan to focus and evolve to accomplish transformative change.

We invite you to explore the plans that guide our work and contact our team if you have feedback or questions.



Through the **Theory of Change consultation process,** we identified three foundational goals:

Funding is flexible, reliable, and flows more equitably to organizations and communities The sector offers prosperous careers and is governed by courageous leaders with lived experience Voices traditionally at the margins are sought out and valued in decisions impacting our collective futures



So we may achieve our four strategic directions:

Influencing the regulatory and policy environment in which social good organizations operate Ensuring decisionmakers have access to timely and relevant knowledge about our sector

Ensuring organizations are operating at the highest level of excellence

Energizing the unique and diverse perspectives within our sector

Building a More Equitable Nonprofit Sector

To create a more equitable and inclusive nonprofit sector, we must first look inward

As an organization that advocates for and supports the nonprofit sector, shifting our focus to advancing anti-racism and anti-oppression (ARAO), both in our organization and our work to support the sector, has been an ongoing process for the past few years. Since 2020, we have been on a journey to profoundly change our culture, our ways of working, and our priorities to reflect values of equity and social justice, and to intentionally weave ARAO approaches into every aspect of our work.

In 2022, as part of the Theory of Change process, we conducted extensive consultations with the sector. The objective was to identify priority areas for Imagine Canada to focus on. Equity and social justice were central themes that continually emerged during the consultations, reaffirming our commitment to advancing equity and anti-racism within our organization, the sector, and our communities. In a context where equity, diversity, and inclusion (EDI) principles are being challenged, we want to reiterate our commitment to advancing EDI and ARAO within our sector and through our work with companies. Our goal is to fearlessly center equity in everything we do, and we continue to be intentional about this work. ARAO and EDI principles are embedded in any project or initiative we plan – from programs and services to policy and advocacy efforts and research projects. We also have staff-led and board-led ARAO Working Groups to help our organization stay accountable to this commitment.

In 2024, among other initiatives, we held 'Reconciliation in Action: The Role of the Charitable & Nonprofit Sector' to mark the National Day for Truth and Reconciliation. This webinar aimed to provide practical guidance around how charities and nonprofits can take concrete steps towards supporting Indigenous-led initiatives and addressing systemic barriers. At Imagine Canada, we envision a society that is fair and just for everyone. Nonprofit organizations, both individually and collectively, have a major role to play in ensuring that our communities are equitable, diverse, and inclusive.

Additionally, several episodes of our Let's Imagine podcast focused on equity and anti-racism themes in 2024, including: <u>System change, intersectionality</u> <u>and inclusion</u> with Emira Woods, <u>Consensus-based</u> <u>granting</u> with Annauma Foundation, <u>Transforming</u> <u>Nonprofits by Centering Indigenous Justice</u> with Mélanie Valcin and Kristen Miller, and <u>Why equity</u>, <u>diversity</u>, and inclusion in board governance & decent <u>work practices are non-negotiables</u> with Paul Taylor.

Our staff also continues to take part in ARAO training, including learning opportunities through our monthly <u>Learning Club</u>.

There is still much for us to learn, and more progress to make. We are grateful to you, our stakeholders, for helping us shape this work, and for keeping us accountable. We remain committed to leveraging our position of privilege and power to advance equity and justice within our sector and society as a whole.

Membership

Propelled by a strong network of nonprofit organizations, big and small.

It takes collective efforts to spark change, inspire action, and build thriving communities. This work cannot be accomplished alone: the strength of our <u>Membership network</u> is the key to our collective success.

Imagine Canada Members play a critical role in helping to improve the operating environment of nonprofits and charities. Members' contributions propel our work, influencing the sector agenda and ensuring the needs and interests of organizations of all magnitudes and intersections are reflected in an equitable way.

Through events, webinars, consultations, networking activities, and dialogue with peers, Members share their unique and diverse perspectives, leveraging collective learning. These opportunities strengthen one's own organizations, while also contributing to a stronger sector.



Throughout the year, we keep Members abreast of our work, and of emerging trends and critical issues that affect our sector. This inspirational work happens in all corners of the Membership network, but most notably at these following events:



Monthly policy chats

Members gather for our monthly meetings, which focus on public policy and government relations. These chats are an opportunity to share information with Members, invite their participation in our collective work, and hear about their concerns.



Regional conversations

To foster deeper local connections and offset our bi-annual national Leadership Roundtable held in Ottawa, we piloted a new Regional Conversation Series. This initiative successfully convened over 375 diverse nonprofit leaders and professionals across five events hosted in Newfoundland & Labrador, Quebec, Manitoba, and Ontario, in collaboration with generous regional partners. These forums enabled leaders to foster new relationships, address shared challenges and opportunities, align on local and national priorities, and strengthen our sector's collective impact.

This vibrant network thrives with over 540 active member organizations and is growing every year. This diverse community brings together and engages the diverse perspectives of nonprofits representing a wide array of mission areas, organization sizes and structures, as well as geographic regions.

Explore the full list of our valued Member organizations on our website.

Policy & Advocacy

The federal government needs guidance to shape policies that affect our sector and the communities we serve. That's where policy and advocacy come in. It is up to our sector to propose solutions across a range of policy areas and influence government decision-making. We understand our potential better than anyone, and together we can ensure the government unlocks lasting impact.

In 2024, we expanded opportunities to convene and work collaboratively with sector peers to seek alignment on key issues among organizations, to prioritize these issues, and to build bridges between the sector and decision-makers in Ottawa. This work continued to focus on, and was informed by, issues relating to anti-racism, anti-oppression, equity, diversity and inclusion.

Laying the foundation of a strong national network

In 2024, we deepened our engagement with several collaborative initiatives including the Federal Nonprofit Data Coalition, Fair Funding for Nonprofits (formerly the Funding Reform Working Group), the Canadian Centre for Nonprofit Digital Resilience (CCNDR) and the Canadian Federation of Voluntary Sector Networks. We also convened stakeholders through different forums on emerging policy issues throughout the year. Through fostering these collaborations, building and deepening relationships with policy-active organizations and individuals across the sector, building nonprofits' awareness of the sector as an industry with common challenges and priorities, we are continuing to build a robust national policy network.



Hill Day: joining forces to advance federal policies impacting our sector

Our annual Hill Day is an important opportunity for nonprofit organizations—particularly smaller, equity-seeking organizations—to collectively influence federal policy development. In September 2024, over 30 nonprofit leaders from across Canada gathered on Parliament Hill to advocate for policy changes to strengthen the sector. Delegates met with representatives from all political parties, presenting sector-wide priorities including: the labour force strategy, federal funding reform, Home in Government, improved data collection, and digital resilience. The strong response from Parliamentarians led to 15 additional follow-up meetings.

Home in Government: staying the course

In 2024, we continued to engage with decision makers in government to advance this key priority. In December, the House of Commons Standing Committee on Finance released its report on its 2025 pre-budget consultation process, which endorsed two recommendations relating to the creation of a home in government.

Mitigating the impact on donations of the Canada Post Strike

During the Canada Post strike (November–December 2024) we increasingly heard from charities about the impact of the strike on year-end giving. Working with Health Charities Coalition of Canada and Cooperation Canada, we successfully lobbied for an extension to the charitable tax giving period through to February 28, 2025. Our advocacy work included an open letter signed by close to 50 charities from across Canada, and a letter writing campaign that engaged approximately 1,500 individuals, each sending four letters to their MP, PM Trudeau, the Minister of Finance, and the Minister of Revenue.

Building digital readiness in charities and nonprofits

Digital literacy is crucial for organizations' effective mission delivery in today's fast-paced world. In 2024, we continued our efforts to equip the nonprofit

sector with the knowledge and tools needed to navigate the rapidly evolving digital landscape by hosting panels to discuss the transformative role of AI and the importance of cybersecurity in the sector.

We also amplified the nonprofit sector's voice in critical policy discussions, ensuring its unique needs and contributions were acknowledged in the development of AI-related regulations. Notably, the government's response to the House of Commons Standing Committee on Human Resources, Skills and Social Development (HUMA) included a recommendation to ensure equitable AI access for Canadian businesses and nonprofits. This marked one of the few instances where the nonprofit sector is directly acknowledged in national AI policy.

Advocating for more and better data on the sector

Data is critical to provide policymakers and the nonprofit sector with the evidence-based information needed to inform programs, services, and practices to ultimately address systemic challenges. In 2024, we continued to work closely with the Federal Nonprofit Data Coalition (FNDC) to advance critical objectives related to nonprofit sector data. Thanks to continued advocacy, the 2025 Federal Pre-budget Consultation Report endorsed two of the FNDC's priorities, notably the creation of a Canadian Nonprofit Data Lab. Other 2024 key initiatives included the release of the first national survey of the sector in 20 years following advocacy from Senator Ratna Omidvar, the FNDC and the broader sector, and the acquisition of Statistics Canada data on nonprofits from the 2021 Canadian Survey of Cyber Security and Cybercrime.

Making federal funding more equitable and effective

Short-term project funding often fails to cover the full costs of service delivery, leaving organizations scrambling to cover mission-critical expenses and putting services to communities at risk. It also contributes to low wages, limited benefits and precarious employment for our diverse workforce. To help advance this important file, in 2024 Imagine Canada officially became the backbone support organization for Fair Funding for Nonprofits (formerly the Funding Reform Working Group)—a coalition aiming to improve funding effectiveness and increase equity.

We also partnered with an Indigenous co-author to develop an internal policy brief exploring the unique challenges that Indigenous nonprofit organizations face when accessing and maintaining federal grants and contributions. Finally, we began a largescale research project examining the impacts that federal funding policies and practices have on the communities served by federally funded nonprofits.

Research & Analysis

Supporting the sector includes providing nonprofit professionals, volunteers, funders and policymakers with the data they need to make informed decisions—and that's exactly what our research delivers. In 2024, we released several reports, continued to publish our popular quarterly trends analyses, in addition to sharing timely public-opinion data.

Futureproofing the Community Service Workforce

Aiming to provide the nonprofit sector with the skills and tools organizations need to thrive and serve the needs of our communities, this research project is a collaboration between Imagine Canada, Blueprint ADE, The Dais, and Digital Governance Council. Five reports were released as part of this initiative, including three in 2024:



The project continues in 2025 with the release of two additional reports, Addressing the Digital Skills Gap in Canadian Nonprofits: Designing Options for Solutions (January 2025) and Addressing the Digital Skills Gap in Canadian Nonprofits: Outcomes of Prototyped Solution Pilot (May 2025), as well as other forthcoming knowledge mobilization activities.

This project is funded by the Government of Canada's Skills for Success program.



Bridging Perspectives: Nonprofit Views of Corporate Social Impact in Canada

This first-of-its-kind study explores nonprofit perceptions and expectations related to corporate social impact and community partnerships. The findings drawn from a survey of over 900 individuals provide a unique opportunity for nonprofit organizations to share candid views on corporate practices, partnerships, and aspirations for the future. The study, which highlights that nonprofits increasingly value corporate partnerships that prioritize mutual respect and equity over transactional relationships, also includes best practice recommendations.

This study was made possible thanks to the ongoing support of RBC Foundation, YourCause from Blackbaud, and our national partners.



The Contributions and Perspectives of Multicultural Canadians

2024

Navigating New Horizons: The Contributions and Perspectives of Multicultural Canadians

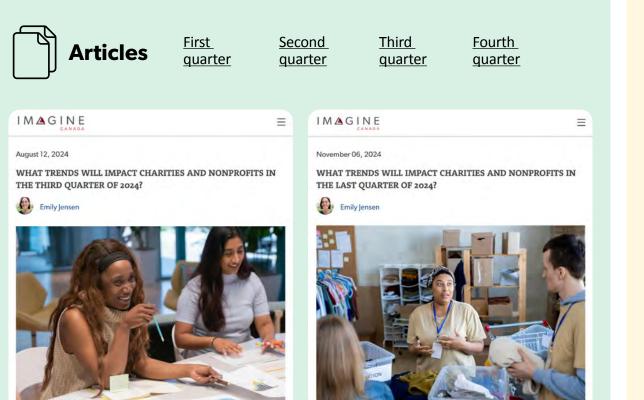
This study, conducted in partnership with CulturaliQ, highlights the story of newcomers and multicultural Canadians as it relates to charitable giving. Key findings showed that, overall, multicultural Canadians are caring and generous, with nearly 80% donating to causes in the past year, despite economic challenges like rising living costs. Challenges such as racism, limited opportunities, and feelings of not belonging affect nearly a quarter of immigrant respondents, while 44% cite affordability as a barrier to giving. The findings provide nonprofit organizations with the insights they need to gain an understanding of the experiences, preferences and attitudes of these population groups so they can engage with them meaningfully.

A second, follow-up report was released in April 2025.

This project was made possible thanks to support from our Presenting Partner, BMO, with additional support from our Lead Partners: Canadian Race Relations Foundation, The Canadian Red Cross Society and KPMG Foundation.

Quarterly Sector Trend Analyses

Each quarter—leveraging data from the Canadian Survey of Business Conditions alongside other sources—we publish an analysis of emerging sector trends on the Imagine 360 blog. In 2024 the series covered topics such as donation challenges, the housing crisis, inflation-driven increases in demand, labour issues, the sector's role in disaster response, or the rise of generative AI. These articles are invaluable resources that help nonprofit professionals contextualize their work, and our government and corporate partners understand how they can best support organizations.



Probing Canadians on Social and Sector Issues

Thanks to the generous support of BMO, we conducted a series of public opinion polls to explore Canadians' opinions and sentiments on various topics related to the nonprofit and charitable sector.

The data collected through these polls helps us understand where Canadians stand on social issues and the nonprofit sector's role in addressing them. We leverage the data in a variety of ways, notably in our public policy and government relations work, and in public relations campaigns. Opinion letters citing the data were published in <u>The Globe and Mail</u>, <u>Les affaires</u> and <u>The Hill</u> <u>Times</u>.



résident-directeur général d'Imagine Canada (Photo: courtoisie

ena Anales OPHNON (EN ENDCE MACEONALD) January 15, 2024 f V in et g2 53 After three sears of Denar temperative violated constability. Gamerane anademic

Services & Programs

Our services support the sector in various ways. Whether to help identify funding opportunities, improve HR practices and governance, or encourage companies to support nonprofits and our communities, all of our programs share the same goal: strengthen organizations and our communities. In 2024, we continued to evolve our programs to ensure our services benefit and are accessible to all organizations across the sector: big and small, local and national, and across all missions.



Standards

With a network of over 280 organizations accredited across the country, the <u>Imagine Canada Standards</u> empower nonprofit accountability, transparency and performance by providing organizations with a roadmap to elevate operational excellence. Accredited organizations receive the Standards Trustmark, a symbol that signals to donors, staff, volunteers and their communities that an organization is well-run and governed at the highest levels.

2024 marked the beginning of a transformative phase for the Standards program, laying the groundwork for future growth through a strategic focus on program accessibility. To make the program more accessible to a greater number of organizations, including smaller organizations and those led by and serving equityseeking populations, we developed national and regional capacity-building initiatives, where funders across the country support organizations in pursuit of best practices and accreditation. The first region-specific initiatives were launched in 2024 in collaboration with the Calgary Foundation for organizations based in Calgary and Treaty 7 territory, and in partnership with the Niagara Community Foundation to empower Niagara charities and nonprofits.

In collaboration with the Winnipeg Foundation and Endow Manitoba, we also set out on a new project to develop and pilot grantmakerspecific standards that will establish best practices tailored to community foundations and other grantmaking bodies. Set to undergo consultation in 2025, this work reflects our dedication to evolving the Standards to meet the diverse realities of the nonprofit sector. In addition, we are critically assessing current practices and identifying concrete actions to make the process more transparent, inclusive, and informed by the realities of the nonprofit sector. In 2024, we were proud to partner with Evenings and Weekends to audit our Standards Development process, which will inform changes in the years ahead. We are also grateful to collaborate with the National Urban Indigenous Coalition Council on this worktheir participation guides us in reflecting Indigenous perspectives on governance and transparency.

Finally, in 2024, we entered the final stages of an exciting project: a revamped Standards Community online platform, set to launch mid-2025. This vibrant hub will offer greater access to capacitybuilding tools and peer-to-peer learning opportunities, empowering organizations to learn, collaborate, and grow together.



Through these efforts, we continue to collectively strengthen the sector, ensuring that charities and nonprofits across the country are equipped to thrive and remain resilient, so our communities can flourish.

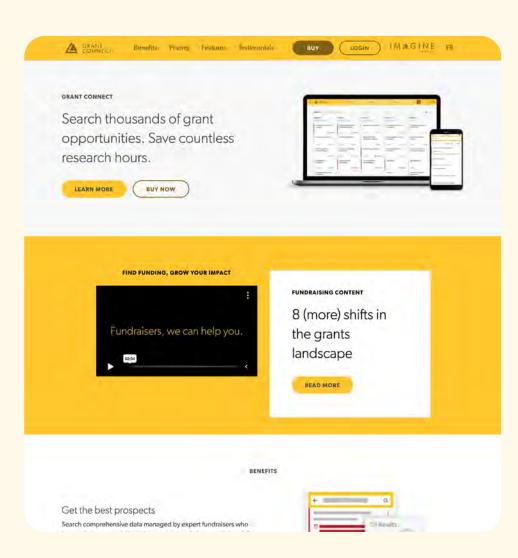
Founding & Presenting Partner



Grant Connect

In times of economic uncertainty and high demand for charitable services, having diverse revenue streams is key for nonprofit organizations. This is why many leverage <u>Grant Connect</u>, Imagine Canada's fundraising research platform, to find and secure funding. We were proud in 2024 to support more than 1400 nonprofit organizations that subscribe to the service, and make it accessible to thousands more through our 84 Community Edition partners that provide local access to the tool.





Grant Connect provides users with access to thousands of funding opportunities, with data that uncovers the interests, expectations, and giving behaviour of foundations, corporate funders, and government agencies.

In 2024, several initiatives were implemented to improve accessibility and add even more value to the Grant Connect platform and its data. Notably, the Gift Explorer, a Grant Connect tool designed for in-depth prospect research, was re-developed to enhance its functionality and impact (the feature launched officially in 2025). This update allows charities and nonprofits to more easily find funders that are closely aligned with their cause, mission, and projects.

In addition, the B3 Capacity Building Program (a partnership with Black Opportunity Fund and the Black Canadian Fundraisers Collective) was launched in June 2024 to support capacity building for small Black-led, Black-serving, Black-focused (B3) organizations. Participating organizations benefit from training, resources, and no-cost access to Grant Connect.

Finally, the Funding Intelligence Ecosystem project—a two-year initiative supported by the Mastercard Impact Fund that began in late 2024—will leverage Grant Connect's data alongside other internal and external data sources to identify and map up-to-date trends, insights, and predictions on Canada's grants and institutional funding landscape. The team is also leveraging AI expertise and tools to support data analysis, which will have long-term benefits both internally and for the thousands of fundraisers who use Grant Connect.

Through all of this work, our team remains committed to using Grant Connect as an instrument to effect social change and improve the funding environment for both organizations and funders.

HR Intervals

Thanks to our <u>HR Intervals</u> content platform, nonprofit professionals have access to free, bilingual HR management resources specifically designed for them. HRIntervals.ca offers articles and tools that leaders and managers can use to attract the right candidates, foster a positive work environment, and promote decent work. The educational and practical materials available reflect our sector's unique and evolving needs related to HR management on key topics – such as succession planning, recruitment, and more.



HR INTERVALS	FR	START HR CHECKUP	=
Search HR Toolkit			٩



Helping thousands of nonprofit leaders tackle their day-to-day HR challenges.

HR Intervals was developed by Imagine Canada for managers, employees, and board members who perform HR functions at nonprofit organizations. Our goal is to help nonprofit leaders better understand, address, and guide people management in their organizations. New resources will be added to the site on a regular basis. Every year, we expand the offering. In 2024, we added three new content sections: Learning, Training, and Development; Compensation & Benefits; and Digital Adoption for Nonprofits. We also launched a quarterly HR Intervals Digest newsletter which provides readers with additional insights and resources.

In addition, significant progress was also made throughout last year in laying the groundwork for key initiatives to be completed or launched in early 2025, including: revamping the website; launching a free HR self-assessment tool; and introducing a blog section to share emerging nonprofit HR trends and stories.

Finally, we also conducted a full content audit of HR Intervals in collaboration with Bright & Early –an HR consulting firm with a focus on equity – to ensure our content is equitycompliant, accessible and based in leading diversity and inclusion practices.



PRISM Community Impact Company Network

2024 marked the launch of the <u>PRISM Community</u> <u>Impact Company Network</u> – a transformative initiative aimed at deepening corporate nonprofit partnerships in Canada and catalyzing generosity and philanthropy in Canadian workplaces. The PRISM Network builds off the success of the Imagine Canada Caring Company Corporate Certification program.

We removed barriers to entry for companies that do not meet the 1% pre-tax giving threshold of the certification – companies can now join the Network regardless of giving level. Companies in the PRISM Network gain access to the latest data and information on Corporate Social Responsibility (CSR) best practices, and a vast peer network to connect with.

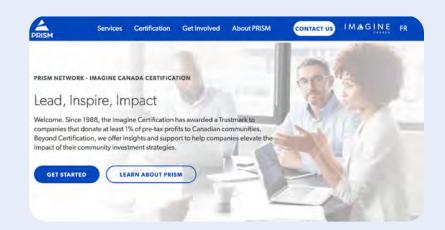
The PRISM Network's strategic insights and solutions help amplify the impact of corporate community investment efforts, and ensure that support given to nonprofits is reliable, flexible, and flows equitably to communities across Canada.

To develop PRISM and its resources, we worked collaboratively with a Steering Committee composed of 22 volunteers and partners from across the nonprofit and corporate sectors. We also conducted a pilot initiative with 12 early adopters: Alectra Inc., Canada Life, Co-operators, Ecclesiastical Insurance,



First West Credit Union, GreenShield, Innovation Federal Credit Union, Medavie, Proof Strategies, Prospera Credit Union, Starbucks, and Suncor Energy Inc.

View the <u>certified companies</u> that are leaders in community investment in Canada.



Canadian Centre for Nonprofit Digital Resilience

A collaborative initiative

The effective use of data and technology, combined with strong digital leadership and capacity, can help nonprofits further advance their mission and multiply their impact. But nonprofits that want to make the digital leap find themselves with only limited and uncoordinated support. The <u>Canadian Centre for</u> <u>Nonprofit Digital Resilience</u> (CCNDR) exists to bridge this gap.

In April 2024, CCNDR–which is a collaborative initiative of Imagine Canada, the Digital Governance Council, Tamarack Institute, NTEN, and the Social Economy through Social Inclusion (SETSI) – transitioned its daily operations to Imagine Canada in a stewarding relationship. This governance model, combined with the leadership of a new Executive Director, and the guidance of an expanded Advisory Council that includes some of the sector's brightest minds in data and technology, will help accelerate and propel the Centre's mission.

CCNDR advanced the discourse on nonprofit digital resilience in 2024 by publishing a <u>Cybersecurity On-</u><u>Ramp</u> resource to assist organizations in mitigating cyber risks, and sharing expertise on key digital topics

through interviews, podcasts, and presentations. Reports on addressing digital skills gaps from the Futureproofing the Community Service Workforce project – a joint initiative of Imagine Canada, Blueprint ADE, The Dais, and Digital Governance Council – were also released under CCNDR's umbrella. Looking ahead, in partnership with Microsoft and alongside Imagine Canada, <u>CCNDR</u> <u>announced a national initiative</u> for 2025 to explore how nonprofits are navigating the challenges and opportunities of AI. The goal is to co-create tools and resources that reflect the realities of the sector and support organizations in confidently adopting AI, at speed and scale, in ways that are tailored to their needs.

Funding Partners

The CCNDR team is deeply grateful for the generous support of Definity Insurance Foundation; Okta For Good Fund, a fund of Tides Foundation; Ontario Trillium Foundation; The Sonor Foundation; and The WES Mariam Assefa Fund. Their support and partnership make this work possible and continue to drive the sector toward a more digitally resilient future.

CANADIAN CENTRE FOR NONPROFIT DIGITAL RESILIENCE

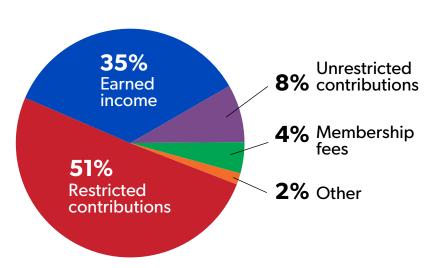


We're for a digitally-enabled nonprofit sector, where Canada's diverse nonprofits use data and tech to advance their mission and multiply their impact

Futureproofing the Community Service Workforce
te Canadian nonprofit sector is undergoing a significant digital transformation, facing edverse challenges in keeping up with the increasing demiand for digital akilis hese insightful reports derive deep into Canadian census data to evaluate the composition of the tech workforce and the demand for digital akilis within the nonprofit sector.
Reid flag Reports

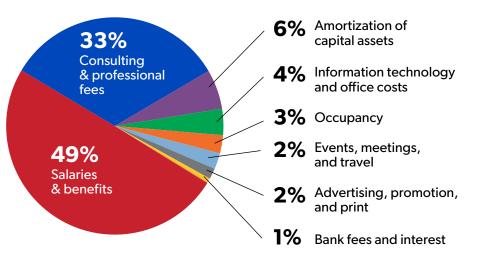
Financial Summary

This information is for the year ending December 31. It is derived from our financial statements for 2024, which were audited by RSM Canada LLP and are available on <u>our website</u>.



Revenue

Expenses



	2024	2023
Restricted contributions	\$3,982,030	\$1,769,271
Earned income	2,767,658	2,459,949
Unrestricted contributions	647,451	511,086
Membership fees	343,877	316,868
Other	128,183	75,980
Total	\$7,869,199	\$5,133,154

	2024	2023
Salaries and benefits	\$3,898,892	\$3,416,168
Consulting and professional fees	2,589,617	677,433
Amortization of capital assets	461,601	372,915
Information technology and office costs	305,926	266,009
Occupancy	212,005	225,413
Events, meetings, and travel	192,076	237,470
Advertising, promotion, and print	129,480	110,832
Bank fees and interest	53,151	49,179
Other	6,341	4,929
Total	\$7,849,089	\$5,360,348

Thank You

In Canada, nearly thirteen million people dedicate time to volunteer activities annually. We're proud that some of these individuals choose to lend their expertise to us at Imagine Canada, as volunteer contributions make our work possible.

Whether it's volunteering as a Peer Reviewer with Imagine Canada Standards or serving on our board, we appreciate the minutes, hours, and days that our volunteers selflessly dedicate to strengthening Canada's social fabric. They are a reminder that Canada is a country with no shortage of caring and generous citizens. Our deepest thanks to the following individuals:

Our Volunteers

Standards Council & Subcommittee Members

John Bailey Michelle Campbell Stephanie Chung Karen Cooper Roger D. Ali Charlie Fluit Refat Jiwani Jean-Marc Mangin Michelle McCann Cristina Toporas Shelagh Turner Martha Tory

Standards Peer Reviewers & Peer Advisors

Ann Barnard Ball Anthony Battista Jacques Bérubé Christian Bolduc Susan Bower Carmen Boyko Guy Bradbury

Aimee Bruner Trish Bronsch Andrea Clarke Amy Coupal **Brooke Cromar** Deb Cross Diana Deakin-Thomas **Christopher Dougherty** Ian Edward Iris Fabbro Michael Farris Marcy Fogal Tracy Ford Scott Forfar Sandi Hancox Jeanette Heywood **Courtney Horowitz Catherine Jagdeo** Samantha Jones Margaret Jones-Bricker Shauneen Kellner Jamiey Kelly Sandi Kiverago Alain Laurendeau Danielle Leguard-White Sylvia Leonard Len Lifchus

Kathy Lilyholm Lisa Litz Catherine Lowe Tracey Mann **Darius Maze** Noreen Mian Shawn Mitchell Lyndsay Montina Susan Morris Mariana Nimara Isabelle Patenaude **Shirley Paulsen Ricci** Postan Harris Poulis Debra Radi Jody Rathgeber Lucie Rémillard Evelyn Salhani Wendy Schettler Debbie Sevenpifer Heather Simpson **Dave Spedding Alison Staples Keren Taylor-Hughes** Josee Thibault Sheila Tilotta Anne Tinker

Pat Valleau Barbara van Vierssen Trip Adrianna Vanderneut Neil Watt Beth Weintrop

Corporate Certification Program Steering Committee

Allison Andrachuk Gillian Burt Stefanie Crispino Camille N. Isaacs-Morell Damon Johnston Kendra Kerr Jennifer Kirner Stephen Lollar Daniel Moore Batool Nawab Heather Nelson Kim Nordbye Wen-Chih O'Connell Suzanne Pragg Eric Saarvala Sarah Saso Scott Stirrett Eva Taylor

Josée Thibault

Suzy Wilcox

Grant Connect & Funding Intelligence Ecosystem Project

Geoff Chan, AI collaborator

HR Intervals

Nikki Hera Marie Imber Jamiey Kelly Anne Ling Susan McLean Denise Ouellette Celeste Bannon Waterman

Anti-Racism and Anti-Oppression Working Group

Denis Carignan (Co-Chair) Darren Pries-Klassen (Co-Chair) Tania Cheng Nicolina Farella Charlene Krepiakevich Pascal Lépine

Ronan Ryan

Governance & HR Committee

Roger D. Ali (Chair) Danisha Bhaloo-Shivji Tracey Block Derek Gent Jessica Gordon Pascal Lépine Darren Pries-Klassen Ronan Ryan Willy Van Klooster

Risk Management, Finance & Audit Committee

Ninette Bishay (Chair) Florence Carey Tania Cheng Pascal Lépine Ronan Ryan Eric Sarvaala Navin Singh Martha Tory





Our Members

Thank you, to all of our <u>540+ Members</u>, for your role in building an impactful charitable and nonprofit sector, for taking part in this national membership network, and for your generous support.



Explore the full list of our valued Member organizations

imaginecanada.ca/en/membership/ current-imagine-canada-members

Our Financial Supporters

\$250,000+

An Anonymous Donor Employment and Social Development Canada

\$100,000+

BMO Canada Life Definity Insurance Foundation RBC Foundation Suncor Energy Foundation The McConnell Foundation

\$50,000+

Blackbaud Canadian Race Relations Foundation Canadian Red Cross Society Deloitte Government of Canada's Community Services Recovery Fund Mastercard Foundation Mastercard Impact Fund The KPMG Foundation Tiny Foundation

\$25,000+

Cenovus Energy CIBC Foundation **Co-operators** EΥ First West Credit Union J. Armand Bombardier Foundation Keela Manulife Mike and Martha Pedersen Mitacs PearTree Canada Power Corporation of Canada The Counselling Foundation of Canada The Muttart Foundation The Winnipeg Foundation Vital Toronto Fund at Toronto Foundation

\$10,000+

Calgary Foundation Chamandy Foundation IgniteNPS Metcalf Foundation nfpResearch Niagara Community Foundation Sage Intacct Canada Suncor Energy Inc.

\$5,000+

Carters Professional Corporation Definity Financial Corporation Foundant Technologies Gift Funds Canada Hooper Law

\$1,000+

Benefaction Foundation Bruce and Heather MacDonald Canadian Women's Foundation Cathy Barr Jodene Baker William Harper

Accredited Organizations

By earning the Imagine Canada Standards Trustmark, <u>accredited organizations</u> demonstrate their commitment to the highest level of accountability, governance, and transparency. We applaud these charities and nonprofits for their dedication to organizational excellence.

Abundance Canada

Access Community Services

Acclaim Health

Alberta Children's Hospital Foundation

Alberta Museums Association

All Nations International Development Agency

Alongside Hope

ALS Canada

Alzheimer Society of British Columbia

Alzheimer Society of Manitoba

Alzheimer Society of Saskatchewan

Ancaster Community Services

ArtHouse

Arthritis Society

Aurora Cultural Centre

Autism Canada

Bay Area Restoration Council

BC Cancer Foundation

BC Children's Hospital

Foundation

BGC Canada Big Brothers Big Sisters of Canada

Big Brothers of Greater Vancouver

Big Brothers of Greater Vancouver Foundation

Bissell Centre

Blue Door Support Services

Boys and Girls Clubs Foundation of South Coast BC

Bravestone Centre

BridgePoint Center

Breakfast Club of Canada

British Columbia SPCA

Calgary Foundation

Calgary Health Foundation

Calgary Stampede Foundation Cambridge Shelter Corporation

Campfire Circle

Canadian Hard of Hearing Association-Newfoundland and Labrador Canadian Hemophilia Society Canadian Mental Health Association:

- Alberta Wood Buffalo Region
- British Columbia Division
- Cariboo Chilcotin Branch
- Central Alberta Region
- Cowichan Valley Branch
- Kelowna and District Branch
- Manitoba and Winnipeg
- Mid Island Branch
- North and West Vancouver Branch
- Northern British Columbia
- Nova Scotia Division
- Ontario Division
- Port Alberni Branch
- Shuswap/Revelstoke Branch
- South Cariboo Branch
- South Okanagan Similkameen
- Vernon and District Branch

Canadian Sport Institute Pacific Canadian UNICEF Committee Canadian Wildlife Federation Capacity Canada Cape Breton Regional Hospital Foundation

CARE Canada

Cedar Centre

Centre for Suicide Prevention

Chatham-Kent Hospice Foundation

Children Believe Fund

Christmas Bureau of Edmonton

Closer to Home Community Services

CNIB Foundation

Cobequid Community Health Centre Foundation

Covenant Foundation

Covenant House Toronto

Creating Alternatives

- Cridge Centre for the Family
- Crohn's and Colitis Canada

CultureLink Settlement and Community Services

Cuso International

Cystic Fibrosis Canada



Delta Family Resource Centre Downtown Mission of Windsor Durham Community Legal Clinic

Easter Seals Canada

Daily Bread Food Bank

EcoJustice Canada

Edmonton Humane Society

Edmonton's Food Bank

Elizabeth Fry Society of Greater Vancouver

Essex Region Conservation Foundation

Extend-A-Family Waterloo Region

FearlsNotLove

Feed Nova Scotia

Fighting Blindness Canada

First United Church Community Ministry Society

Fondation CHU Sainte-Justine

Fondation de l'Université du Québec à Trois-Rivières

Fondation du cancer du sein du Québec

Good Neighbours Active Living Centre Good Neighbours Canada Graceland Africa Mission Habitat for Humanity Canada Habitat for Humanity Niagara HAE Canada Halton Women's Place Harvest Manitoba Health Partners International Canada **Healthy Families Healthy Futures** Heart and Stroke Foundation of Canada Hearthstone Community Group Help Lesotho Himalayan Life Canada **HIPPY Halton Home-Based** Program Hope Air Hospice Palliative Care Ontario **IMAGINE CANADA** ANNUAL REPORT 2024

Fondation Santé Outaouais

Food Banks BC

Fred Victor

Food Banks Canada

FuseSocial Wood Buffalo

Food Bank of Waterloo Region

Hospice Wellington Humane Canada Humanitarian Coalition Humber River Health Foundation Imagine Canada iSisters Technology Mentoring Inc. Islamic Family and Social Services Association Islamic Relief Canada Jack.org Jim Pattison Children's Hospital Foundation John Howard Society of Waterloo-Wellington Junior Achievement of Central Ontario JVS Toronto Karis Disability Services Kelowna General Hospital Foundation **Kids Help Phone KidsAbility Foundation** Kin Canada Kinvia (previously known as Canadian Feed The Children) **Knowledge Network** La Passerelle-I.D.E.

Lake Simcoe Conservation Foundation Lakeridge Health Foundation Les YMCA du Québec Let's Talk Science Lions Foundation of Canada Dog Guides LiveDifferent LOFT Community Services London Health Sciences Foundation Lung Health Foundation Make A Change Canada Make-A-Wish[®] Canada Manitoba Museum March of Dimes Canada McGill University Health Centre Foundation Mercy Ships Canada Milton Community Resource Centre Moorelands Kids Multicultural Association of Wood Buffalo MS Canada Muscular Dystrophy Canada, National Office Muslim Social Services Waterloo Region

Myeloma Canada National Service Dogs **Niagara Community Foundation Niagara Health Foundation** Northern Lights Health Foundation Northwest Central FASD Network (Willow Winds Support Network) Oak Park Neighbourhood Centre **Ottawa Humane Society Outside Looking In Ovarian Cancer Canada** Oxfam Canada Oxfam-Québec Parkinson Canada Pathways to Education Canada Peace Arch Hospital and **Community Health Foundation People Ensuring Animal Care** Exists (P.E.A.C.E.) **PHARA Community Services** Plan International Canada **PLEA Community Services** Society of British Columbia Praxis Spinal Cord Institute **Pulmonary Hypertension** Association of Canada

Punjabi Community Health Services

QEII Health Sciences Centre Foundation

Queensway Carleton Hospital Foundation

Regina & District Food Bank

Regina Transition House

Reh-Fit Centre

Reh-Fit Foundation

Renew Crew Foundation

Rick Hansen Foundation

Rideau Valley Conservation Foundation

Ronald McDonald House Charities Canada

Ronald McDonald House Charities Toronto

Royal Alexandra Hospital Foundation

Royal University Hospital Foundation

Sage Seniors Association

SARC

Sarnia Lambton Rebound: A Program for Youth

Saskatoon City Hospital Foundation

Save a Child's Heart Canada

IMAGINE CANADA | ANNUAL REPORT 2024

Save the Children Canada

Scleroderma Canada

Search & Rescue Society of British Columbia

Seva Canada

SickKids Foundation

Siloam Mission

Sinai Health Foundation

Société canadienne de la sclérose en plaques division du Québec

Souls Harbour Rescue Mission

South Okanagan Women in Need Society

South Winnipeg Family Information Centre

Southlake Health Foundation

Special Olympics Ontario

Spinal Cord Injury Ontario

St. Andrew's Residence, Chatham

St. Boniface Hospital Foundation

St. Joseph's Health Care Foundation of London

St. Joseph's Health Centre Foundation Guelph

St. Joseph's Healthcare Foundation, Hamilton

St. Leonard's Place Peel

St. Thomas Elgin General Hospital Foundation

Stephen Lewis Foundation

Stollery Children's Hospital Foundation

Strathroy Middlesex General Hospital Foundation

Sunshine Coast Foundation

Tamarack Rehab

Terra Centre for Teen Parents

The Canadian Council of Churches

The Humane Society of Kitchener Waterloo & Stratford Perth

The Jane Goodall Institute of Canada

The Lighthouse for Grieving Children

The Royal Ontario Museum Foundation

The Salvation Army in Canada

The Spark of Hope Foundation

The Stop Community Food Centre

The Vanier Institute of the Family

The Vitanova Foundation

The Winnipeg Foundation

Threads of Life Trans Canada Trail United for Literacy United Way Halton & Hamilton United Way of Greater Moncton & Southeastern NB Region United Way Winnipeg **University Hospital Foundation** Vancouver Pride Society Vantage Point Ve'ahavta **VGH & UBC Hospital Foundation** Victoria Foundation Visions of Independence VolunteerConnector Welcome Hall Mission West Island Community Shares West Park Foundation West Scarborough Neighbourhood Community Centre Whistler Community Services Society Women's College Hospital Foundation Woodstock Hospital Foundation

World Animal Protection Canada World Vision Canada Yarmouth Hospital Foundation YMCA - YWCA of Winnipeg YMCA BC YMCA Calgary YMCA Canada YMCA Northumberland YMCA of Brandon YMCA of Central East Ontario YMCA of Greater Toronto YMCA of Hamilton, Burlington and Brantford YMCA of Lethbridge YMCA of Regina YMCA of Southeastern Alberta YMCA of Southern Interior BC YMCA of Southwestern New **Brunswick Endowment Fund** YMCA Southwestern New Brunswick Youth and Philanthropy Initiative Canada Youth Science Canada YWCA Lethbridge and District YWCA Metro Vancouver YWCA Regina

Imagine Canada is a national, bilingual charitable organization whose cause is Canada's charities and nonprofits. Through our advocacy efforts, research and social enterprises, we help strengthen charities, nonprofits and social entrepreneurs so they can better fulfill their missions. Our vision is of a strong Canada where charities work together alongside business and government to build resilient and vibrant communities.

Get in touch

imaginecanada.ca info@imaginecanada.ca 2 St Clair Ave East, Suite 300 Toronto, ON M4T 2T5

Copyright © 2025 Imagine Canada. The content of this electronic publication may be reproduced, in whole or in part, by charitable and nonprofit organizations for noncommercial use and where Imagine Canada is acknowledged as the original publisher including year of publication, publication title, and original document source (electronic publication link or website link). Otherwise, no part may be reproduced without prior written agreement from Imagine Canada.

This report is also available in French: Rapport annuel 2024 : Avancer collectivement

Acknowledgements & Credits

Stephen Baldwin

Chantal Edwards

Bruce MacDonald

Haley MacDonald

Meghan Grigg

Eeman Khan

Nicole Mills

Julie Ma

Acknowledgements

Writers & Editors: Émilie Pontbriand Sarah Yu

Contributors: Cristina Andoni Devon Ayer Jodene Baker

Image Credits

Pages 1 & 29 (cover & last page): Photos by Imagine Canada except: top row, first photo (Catalyst Theatre Tech Workshop - The Invisible stage manager Frances Bundy and Associate Lighting Designer Jeff Pybus with technical theatre students from the University of Alberta.); top row, second photo (Blue Door); top row, last photo on the right (Seva Canada, photo by Ellen Crystal); fourth row, photo on the right (Take a Hike Foundation), last row, second photo (Quebec Breast Cancer Foundation).

Page 2: Imagine Canada staff; 2024 Regional Conversation in Montreal

Page 3: PRISM Network Launch Event; Imagine Canada staff

Alex Pryse Tim Richardson

Translator: Cornelia Schrecker

Design: Universe Design Studio

Page 5: PRISM Network Launch Event; Imagine Canada board members

Page 8: 2024 Regional Conversations in Gander, St.John's, and Winnipeg

Page 9: Imagine Canada Hill Day Participants

Page 18: PRISM Network Launch Event

Page 22: Imagine Canada staff; 2024 Regional Conversation in Montreal

Page 23: 2024 Regional Conversations in Gander, St.John's, and Montreal



IMAGINE CANADA











